

FACILITIES

- 1 Corporate Headquarters – Pittsburgh, Pa. – G
Business Service Center – Pittsburgh, Pa. – G
Mon Valley Works
Clairton Plant – Clairton, Pa. – D
Edgar Thomson Plant – Braddock, Pa. – A
Irvin Plant – West Mifflin, Pa. – B
Research and Technology Center – Munhall, Pa. – H
Transtar – Pittsburgh, Pa. – F, G, I
USS Real Estate – Pittsburgh, Pa. – G, I
U. S. Steel Tubular Products – Pittsburgh, Pa. – G, I
- 2 Mon Valley Works
Fairless Plant – Fairless Hills, Pa. – B
- 3 Fairfield Works – Birmingham, Ala. – A, B
Fairfield Tubular Operations – Birmingham, Ala. – B
- 4 Gary Works
East Chicago Tin – East Chicago, Ind. – B
Gary Works – Gary, Ind. – A, B, D
Midwest Plant – Portage, Ind. – B
- 5 Granite City Works – Granite City, Ill. – A, B, D
- 6 Automotive Center – Troy, Mich. – H
Great Lakes Works – Ecorse and River Rouge, Mich. – A, B
Double Eagle Steel Coating Company – Dearborn, Mich. – B, J
Worthington Specialty Processing – Canton, Jackson and Taylor, Mich. – C, J
- 7 Lorain Tubular Operations – Lorain, Ohio – B
- 8 Minnesota Ore Operations
Keetac – Keewatin, Minn. – E
Minntac – Mt. Iron, Minn. – E
Hibbing Taconite Company – Hibbing, Minn. – E
- 9 Tilden Mining Company – Ishpeming, Mich. – E
- 10 Star Tubular Services Division – Lone Star, Texas – F, I, K
Texas Operations Division – Lone Star, Texas – B, I
Wheeling Machine Products – Hughes Springs, Texas – B, I
- 11 Tubular Processing Services Division – Houston, Texas – B, I
Tubular Threading and Inspection Services Division – Houston, Texas – B, I
Wheeling Machine Products – Houston, Texas – B, I
Bellville Operations Division – Bellville, Texas – B, I

- 12 Wheeling Machine Products – Pine Bluff, Ark. – B, I
- 13 Fintube Technologies, Inc. – Tulsa, Okla. – B, I
- 14 Double G Coatings, LP – Jackson, Miss. – B, J
- 15 PRO-TEC Coating Company – Leipsic, Ohio – B, J
- 16 USS-POSCO Industries – Pittsburg, Calif. – B, J
United Spiral Pipe, LLC – Pittsburg, Calif. – B, J
- 17 U. S. Steel Canada – Hamilton, Ontario – G, I
Hamilton Works – Hamilton, Ontario – A, B, D, I
Lake Erie Works – Nanticoke, Ontario – A, B, D, I
Baycoat – Hamilton, Ontario – B, J
Chrome Deposit Corporation – Beansville, Ontario – C, G, J
D.C. Chrome Limited – Stoney Creek, Ontario – C, J

- 18 U. S. Steel Košice, s.r.o.
– Košice, Slovak Republic – A, B, D, F, G, I
USSE Research
– Košice, Slovak Republic – H
- 19 U. S. Steel Serbia, d.o.o. – Smederevo, Republic of Serbia – A, B, F, G, I
Tin Mill Šabac – Šabac, Republic of Serbia – B, I
USSS – Kučevo, d.o.o. – Kučevo, Republic of Serbia – E, I
- 20 Aletas y Birlos – Monterrey, Mexico – B, I
- 21 Acero Prime – Ramos Arizpe, Mexico – C, J, K
- 22 Acero Prime – San Luis Potosí, Mexico – C, J, K
- 23 Apolo – Rio de Janeiro, Brazil – B, J

Key:

A – Steelmaking	F – Transportation
B – Finishing	G – Administrative Offices
C – Processing	H – Research and Technology
D – Coke Production	I – Subsidiary and/or Division
E – Raw Material Mining and/or Processing	J – Joint Venture
	K – Warehousing



United States Steel Corporation



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Making Steel • World Competitive • Building Value

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2010 POCKET FACTS

VISION STATEMENT

Making Steel. World Competitive. Building Value.

CORE VALUES

- Safety
- Diversity and Inclusion
- Focus on Cost, Quality and Customer
- Results and Accountability
- Environmental Stewardship

BUSINESS FOCUS

- Be forward-looking
- Grow responsibly
- Generate a competitive return on capital
- Meet financial and stakeholder obligations

KEY STRATEGIES

- Become a world leader in safety and environmental performance
- Continue to increase our value-added product mix
- Further expand our global business platform
- Maintain a strong capital structure
- Improve our reliability and cost competitiveness
- Attract and retain a diverse workforce with the talent and skills needed for our long-term success

SAFETY HIGHLIGHTS

Global Total Recordable Injury Rate
42% improvement 2005 – 2009

Global Days Away From Work Injury Rate
60% improvement 2005 – 2009

INTEGRATED STEELMAKING FACILITIES as of February 2010

(Million net tons)	Annual Raw Steelmaking Capability	# Blast Furnaces
North America		
Fairfield Works	2.4	1
Gary Works	7.5	4
Granite City Works	2.8	2
Great Lakes Works	3.8	3
Hamilton Works	2.3	1
Lake Erie Works	2.6	1
Mon Valley Works	2.9	2
Total North America	24.3	14
Europe		
U. S. Steel Košice (USSK)	5.0	3
U. S. Steel Serbia (USSS)	2.4	2
Total Europe	7.4	5
Total U. S. Steel	31.7	19

STEEL SHIPMENTS BY PRODUCT AND SEGMENT

(Thousands of tons)	Flat-rolled	USSE	Tubular	Total
Product – 2009				
Hot-rolled Sheets	3,173	1,896		5,069
Cold-rolled Sheets	3,152	655		3,807
Coated Sheets	1,882	793		2,675
Tin Mill Products	1,253	534		1,787
Tubular		5	575	580
Semi-finished, Bars, and Plates	401	498		899
Total	9,861	4,381	575	14,817
Product – 2008				
Hot-rolled Sheets	6,474	2,142		8,616
Cold-rolled Sheets	4,489	1,195		5,684
Coated Sheets	3,554	733		4,287
Tin Mill Products	1,387	605		1,992
Tubular		109	1,952	2,061
Semi-finished, Bars, and Plates	941	867		1,808
Total	16,845	5,651	1,952	24,448

Note: Data does not include shipments by joint ventures and other equity investees of U. S. Steel.

FINISHING FACILITIES as of February 2010

Bellville Operations Division – Welded (ERW) pipe with outside diameters 1.9" – 4.5"	Mon Valley Works Fairless Plant – Galvanized sheet products Irvin Plant – Sheet products
Fairfield Tubular Operations – Seamless pipe with outside diameters 4.5" – 9.875"	Star Tubular Services Division – Threading, finishing, and inspection
Fairfield Works – Sheet products	Texas Operations Division – Welded (ERW) pipe with outside diameters 1" – 16"
Fintube Technologies, Inc. – Finned tubes from 1" – 6.5", studded tubes, and welded (ERW) tubing with outside diameters 1.25" – 3"	Tubular Processing Services Division – Upsetting, threading, finishing, heat treating, and inspection
Gary Works East Chicago Tin – Tin products Gary Works – Sheet products Midwest Plant – Sheet and tin products	Tubular Threading and Inspection Services Division – Threading and inspection
Granite City Works – Sheet products	U. S. Steel Canada Hamilton Works – Sheet products Lake Erie Works – Sheet products
Great Lakes Works – Sheet products	U. S. Steel Košice – Sheet, tin and tubular products
Lorain Tubular Operations – Seamless pipe with outside diameters 1.9" – 4.5" and 10.75" – 26"	U. S. Steel Serbia – Sheet and tin products
	Wheeling Machine Products – Pipe couplings

RAW MATERIALS PRODUCTION

(Million net tons)	2009	2008	2007
Taconite pellets			
Keetac	—	5.1	5.7
Minntac	8.5	16.1	15.2
Total Taconite Pellets	8.5	21.2	20.9
Coke Production			
North America	4.0	6.6	5.6
Europe	1.4	1.6	1.7
Total Coke Production	5.4	8.2	7.3

AVERAGE PRICE PER TON

(Dollars)	2009	2008	2007
Flat-rolled	\$ 651	\$ 780	\$ 642
Tubular	\$1,755	\$2,041	\$1,335
U. S. Steel Europe (USSE)	\$ 637	\$ 932	\$ 720

FINANCIAL STATISTICS

	2009	2008	2007
Segment (Loss) Income from Operations	\$(1,591)	\$ 3,165	\$1,509
(Millions of dollars – before retiree benefit expenses and other items not allocated to segments)			
Per shipped ton	\$ (106)	\$ 129	\$ 68

EMPLOYEES (Approximate by location as of February 2010)

North America	Transtar	1,034
Fairfield Works	U. S. Steel Canada	
Steelmaking Operations	Hamilton Works	1,402
Gary Works	Lake Erie Works	1,086
East Chicago Tin	U. S. Steel Tubular Products	
Gary Works	Fairfield Tubular Operations	496
Midwest Plant	Lorain Tubular Operations	519
Granite City Works	Texas Operations Division	918
Great Lakes Works	Other Units	889
Headquarters	Total North America	24,120
Other Units		
Minnesota Ore Operations	Europe	
Keetac	USSK	13,358
Minntac	USSS	5,506
Mon Valley Works	Total Europe	18,864
Clairton Plant		
Edgar Thomson Plant	Total U. S. Steel	42,984*
Fairless Plant		
Irvin Plant		

*Employee levels associated with normal market conditions.

GARY PRINCIPLES

- I believe that when a thing is right, it will ultimately and permanently succeed.
- The highest rewards come from honest and proper practice. Bad results come in the long run from selfish, unfair and dishonest conduct.
- I believe in competition ... that the race should be won by the swiftest, and that success should come to him who is most earnest and active and persevering.
- I believe that no industry can permanently succeed that does not treat its employees equitably and humanely.
- I believe thoroughly in publicity. The surest and wisest of all regulation is public opinion.
- If we are to succeed in business, we must do it on principles that are honest, fair, lawful and just.
- We must put and keep ourselves on a platform so fair, so high, so reasonable, that we will attract the attention and invite and secure the approval of all who know what we are doing.
- We do not advocate combinations or agreements in restraint of trade, nor action of any kind which is opposed to the laws or to the public welfare.
- We must never forget that our rights and interests are and should be subservient to the public welfare, that the rights and interests of the individual must always give way to those of the public.